

Thank you for joining us today! The Webinar will begin soon.

While you wait, please feel free to download our BEEFoodservice mobile app.





Consumer Insights: Setting the Table with Beef at Home and Dining Out

May 12, 2021



Consumer Insights



Beef Demand and Consumption

2

Consumer Landscape

3

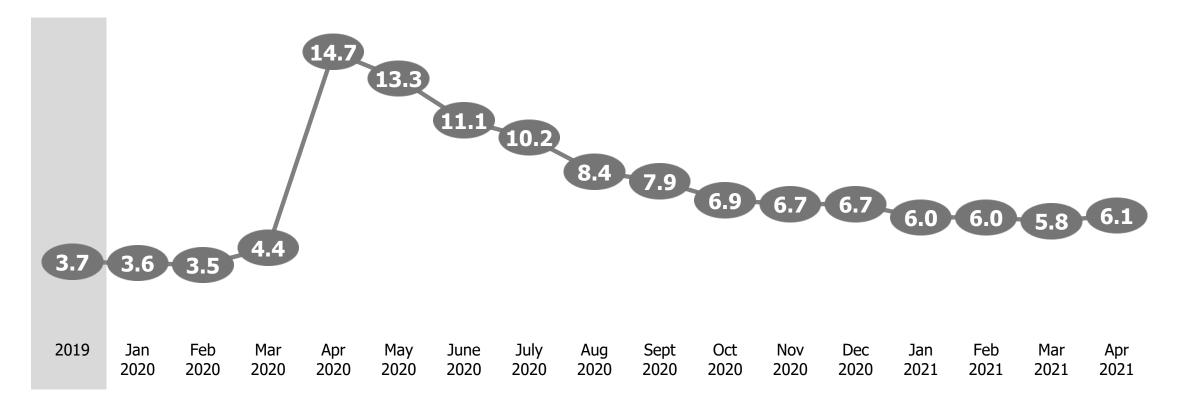
4 Meat Alternatives

COVID

Unemployment

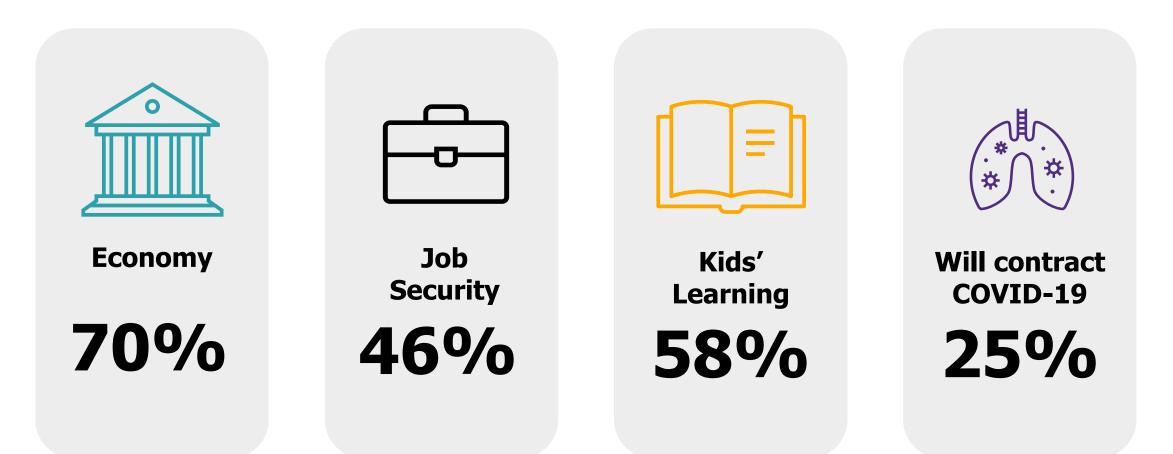
The pandemic led to a spike in American unemployment

Unemployment Rate



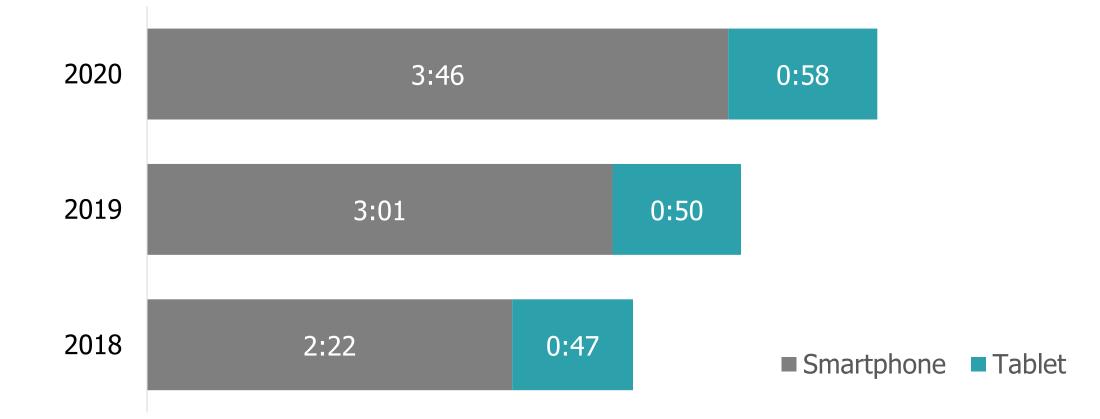
Reasons for Concern

The actual reasons for concern may differ for many



Time Spent on Apps/Web

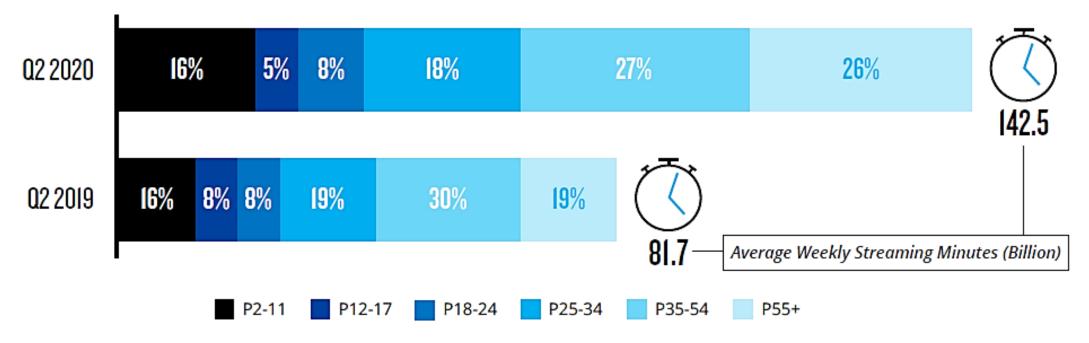
Consumers are spending even more time on apps or the web through their smart phone and tablets



Video Streaming

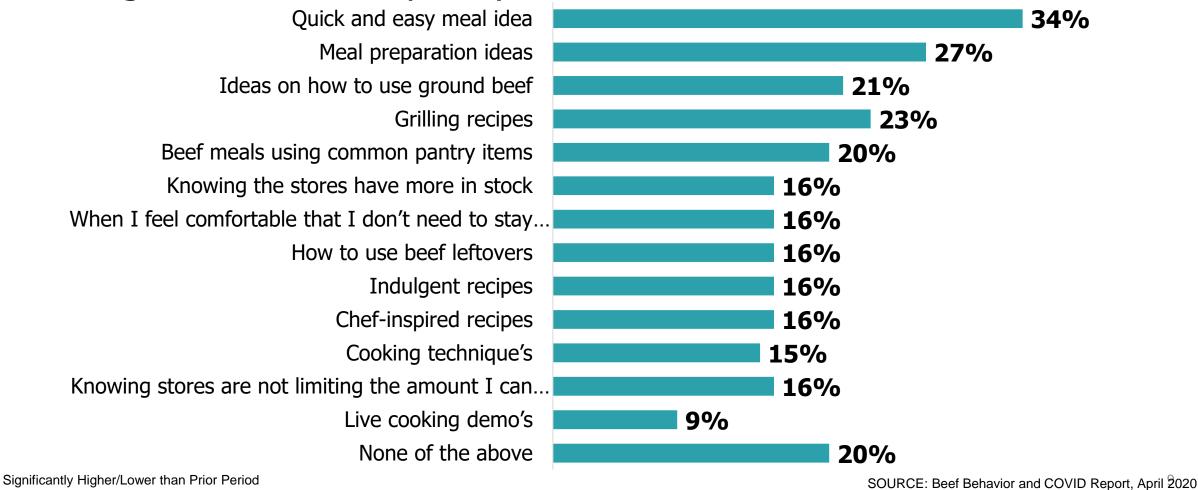
 Video streaming has significantly gone up compared to last year

STREAMING VIDEO SHARE OF TIME SPENT BY AGE



Incentives to EAT the Beef They Have

Many consumers appear to be looking for convenient meal ideas around ground beef and pantry items



Even if you mentioned it in the previous question, please select what would entice you to eat the beef in your freezer from the list below. Please select all that apply.

BIWFD Landing Pages Behavior Through Organic Search

BIWFD has seen in uptick in search related visits driven by the staples, recipes, and roasts

Landing Page March - Sept 2020	Avg Month	Landing Page Sept 2019 - Feb 2020	Avg Month	
Classic Beef Meatloaf	139,389	Classic Beef Meatloaf	128,416.33	
Classic Beef Stuffed Peppers	20,469	Best Beef Cuts For Oven Roasting	16,655.83	
Classic London Broil	14,914	Classic Beef Stuffed Peppers	15,646.17	
Oven Roasting Time Guidelines	14,165	Ground Beef	8,572.33	
Recipes	13,113	Recipes	8,515.83	
Best Beef Cuts For Oven Roasting	11,193	Classic London Broil	7,730.83	
Classic Beef Gravy	8,731	Broiling Basics	7,088.83	
Cut Charts	8,206	Eye Of Round Steak	5,036.33	
Eye Of Round Steak	7,063	Cut Charts	4,941.50	
Ridiculously Tasty Roast Beef	6,002	Bottom Round Roast	4,164.83	
Top Round Steak	5,938	Eye Of Round Roast	4,068.33	
Five Way Mini Meatloaves	5,070	Top Round Steak	4,055.00	

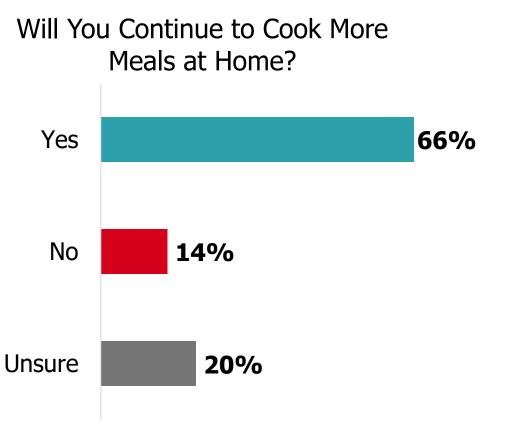
At Home Eating Influenced By COVID-19

Prices going up, food shortages, and concerns at packing plants are the top fears, worries, or concerns for consumers going forward

83% Of consumer's meals are currently being cooked at home

Change in At Home Cooking Behavior



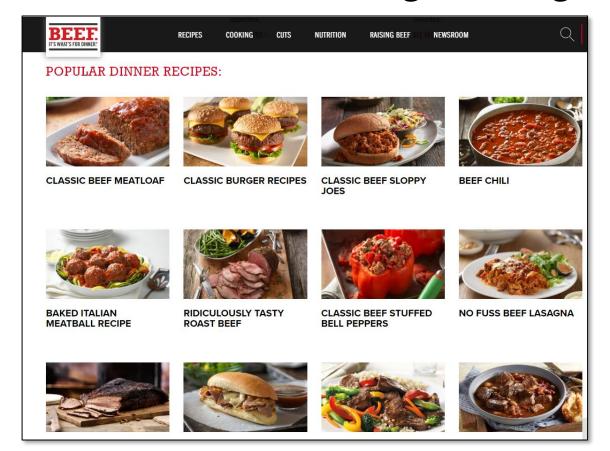


Our Strategy

Protect Beef's Reputation

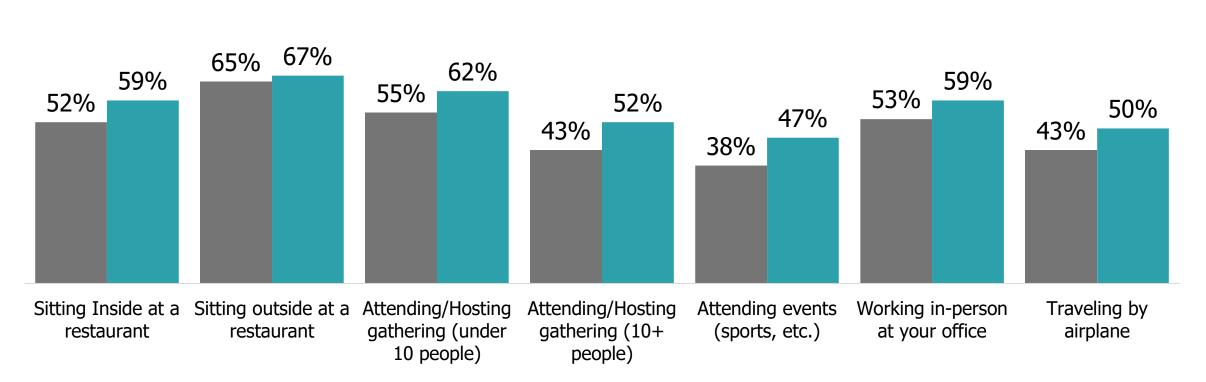
BEEFF. It's what's for dinner.	RECIPES	COOKING	CUTS	NUTRITION	RAISING BEEF	NEWSROOM			Q
NEWSROOM									
 In isolated cases, research is needed 	ENTLY IONS ible for COVID-19 in route of transmissio DC, there is no evi s that causes COVII	n people? on of COVID-19 dence that an D-19. can spread fr w animals cou	e appears to imals, includi om people to ild be affecte	be from human to ng pets, play a si animals, though d by COVID-19. B	gnificant role in further ased on limited		F EMAIL NOW	COPY LINK TREN	DING
Current evidence suggests that the COVID-19 virus has an animal source. Ongoing investigations are important for identifying the animal source. To date, there is not enough scientific evidence to identify that source or to explain the route of transmission from an animal source to humans. ¹ Q: Can the bovine coronavirus vaccine be used to treat people?						Gri	Grilling Favorites >		
 Bovine coronavir. There is no evider or the COVID-19 s species and shou The bovine coron 	is is NOT the same a nee to suggest that it train. Vaccines are of d only be used acco avirus, as the name buffalo, deer, elk, e OVID-19. ^{2, 3}	as COVID-19. the bovine co developed an ording to labe suggests, is s etc.). There is r	ronavirus vao d tested for s I instructions. pecific to cat no cross prote	pecific strains of 2, 3 tle and other don ection between b	viruses and nestic animals ovine	and a second	Un	ited We Steak	0 0
there is no immun Q: Will beef from cattle		vine coronavir	us help build	l immunity again	st COVID-19?				20

Provide At-Home Cooking Knowledge



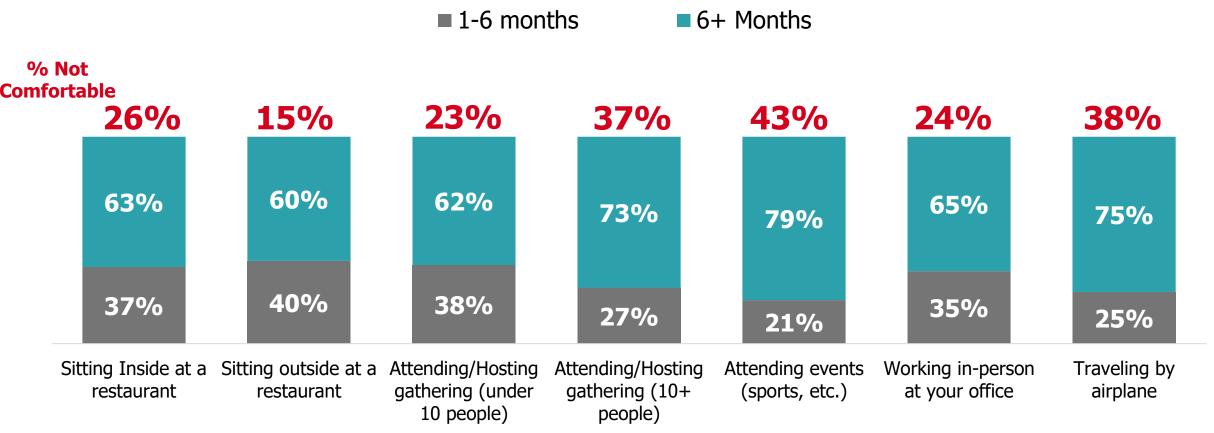
Comfort Current and Post Vaccine

Most consumers are still hesitant to participate in many activities even after the vaccine is available



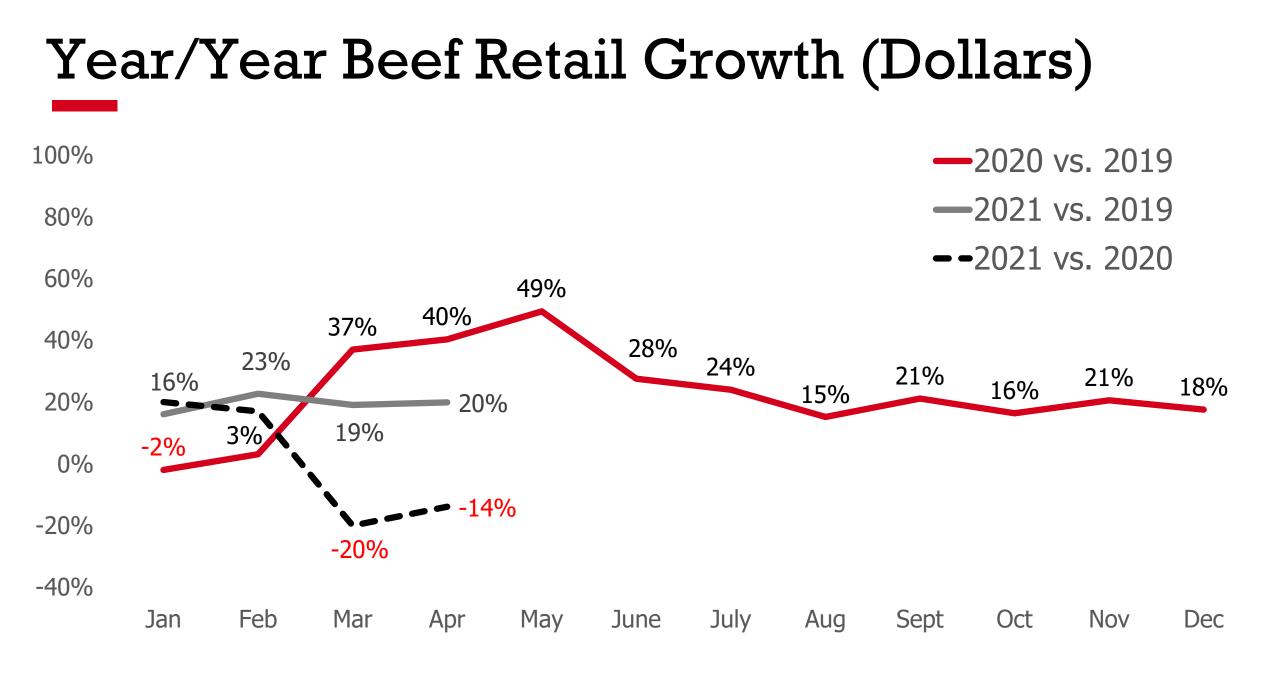
Current Comfort
Post Vaccine Comfort

When will consumers be comfortable Most activities are still going to take 6+ months for consumers to be comfortable



Source: Summer Grilling and Comfort, Dynata Platform, April 2021

Beef Demand and Consumption



Average Retail Price Per Volume

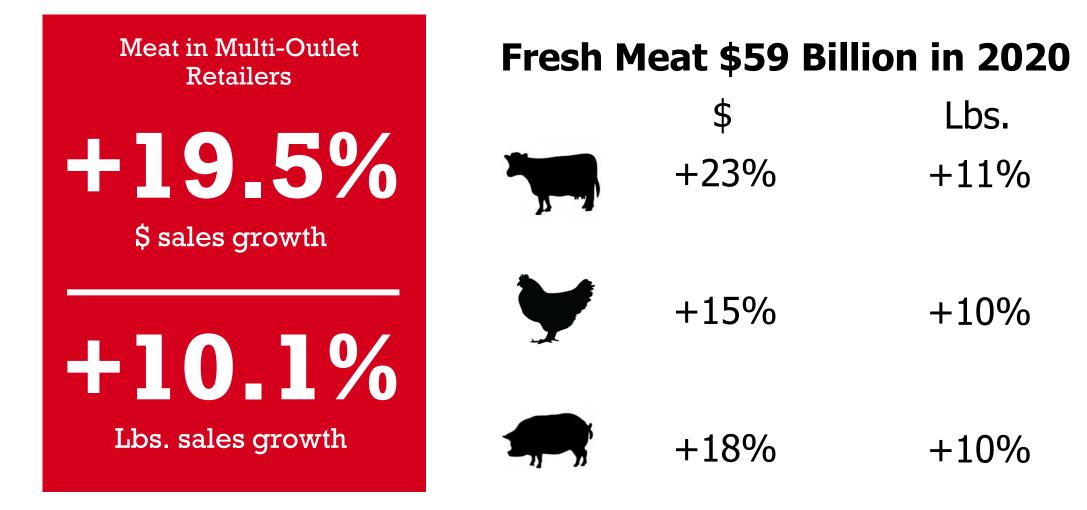
Supply constraints and high demand led to increased prices in all proteins, with Beef seeing the highest growth rate

Average Change vs Price **Prior Year** \$5.34 +10.1%\$2.46 +4.7%\$2.97 +7.0%

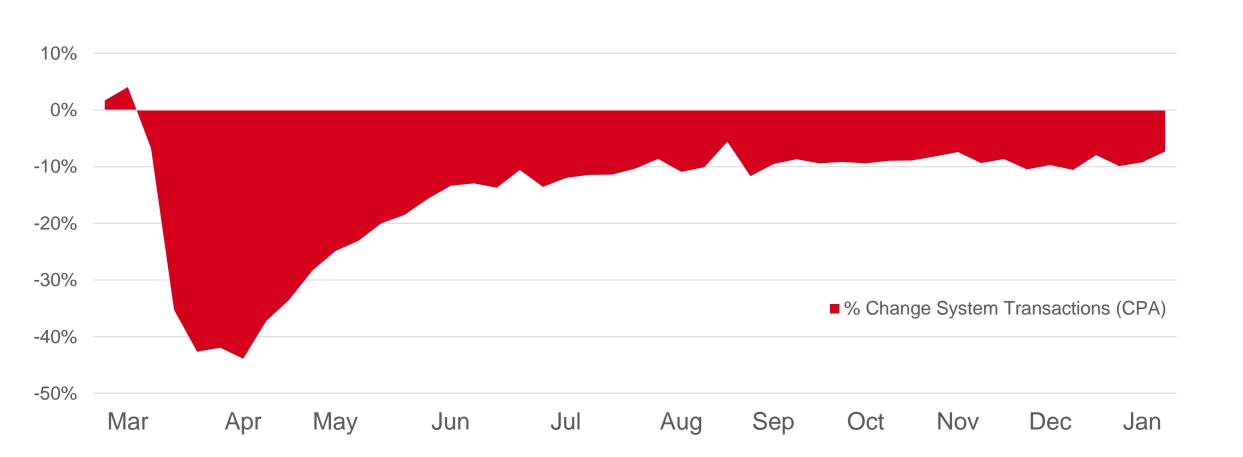
Source: NielsenIQ, Answers on Demand, 2020 Meat Sales Ending Dec 2020

Meat Sales at Retail

Typically, year over year growth/decline rates are 0-2%



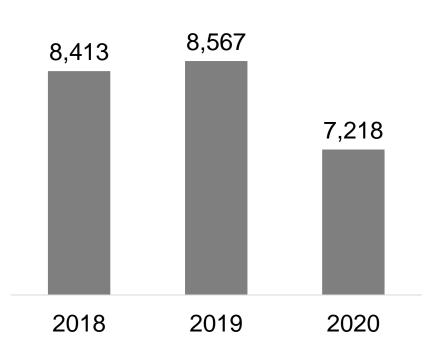
COVID-19 Foodservice Impact



Source: The NPD Group / CREST® Performance Alerts.

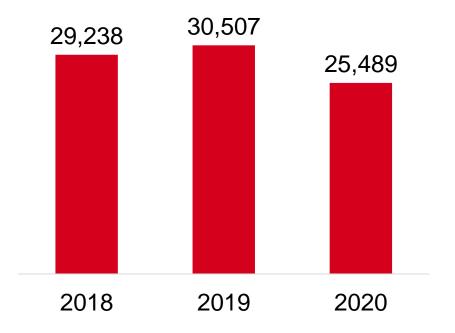
Beef Sales at Foodservice

Foodservice beef volume saw increasing sales in 2018 and 2019, however the COVID-19 pandemic reduced sales and revenue



Beef Pounds In Millions Lbs.

Beef Sales In Millions \$



Foodservice/Retail Split (Billions of Pounds)

The Foodservice industry comprises ~60% of annual beef demand in "normal" years

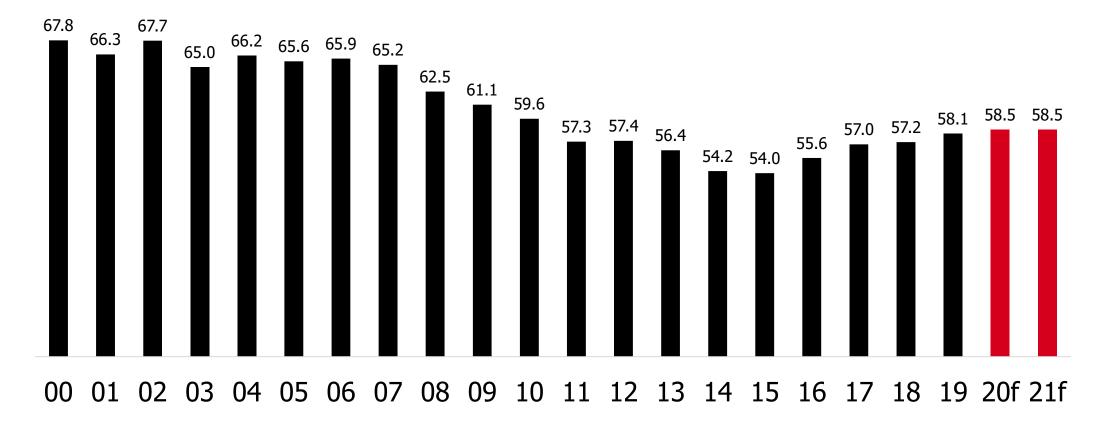
Retail

Foodservice

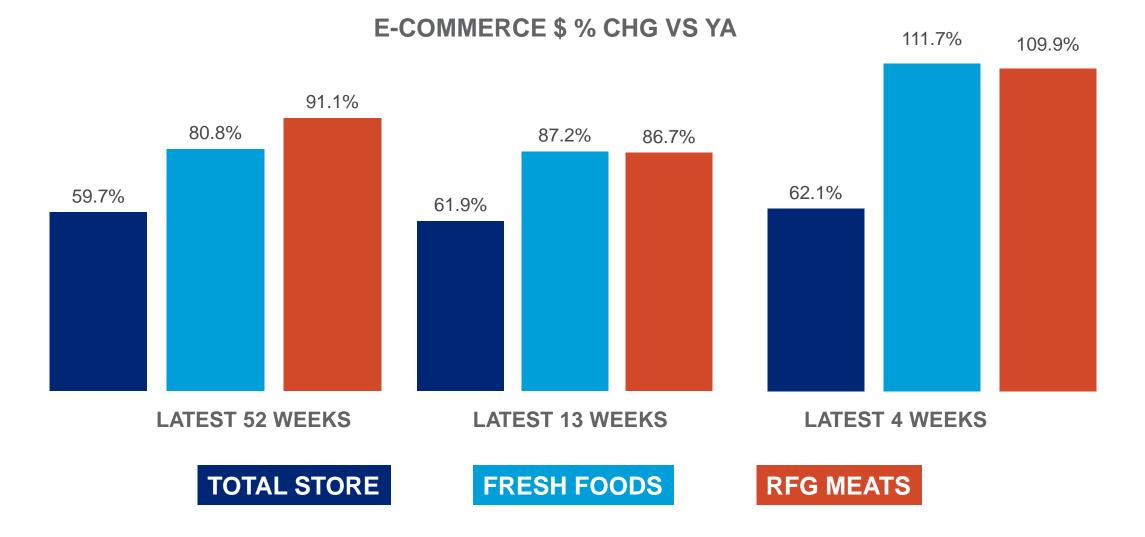
2020 5.98 7.22 45.3% 54.7% 2019 5.36 8.57 38.5% 61.5% 2018 5.26 8.41 38.5% 61.5%

U.S. Per Capita Net Beef Consumption (Lbs/Person)

Per capita consumption is expected to have risen in 2020, with steady net consumption expected in 2021

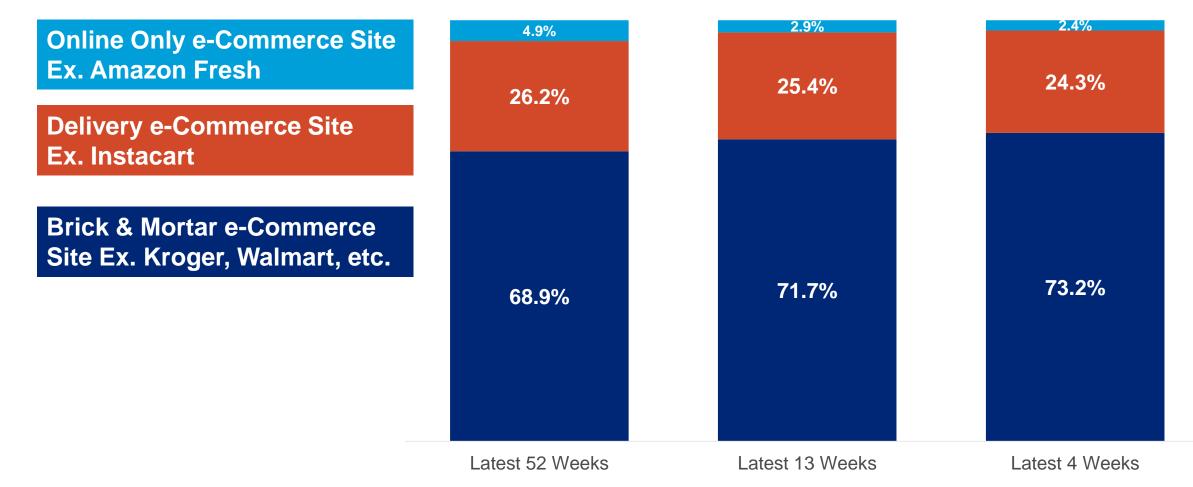


Consumers embracing e-commerce



Consumers embracing e-commerce

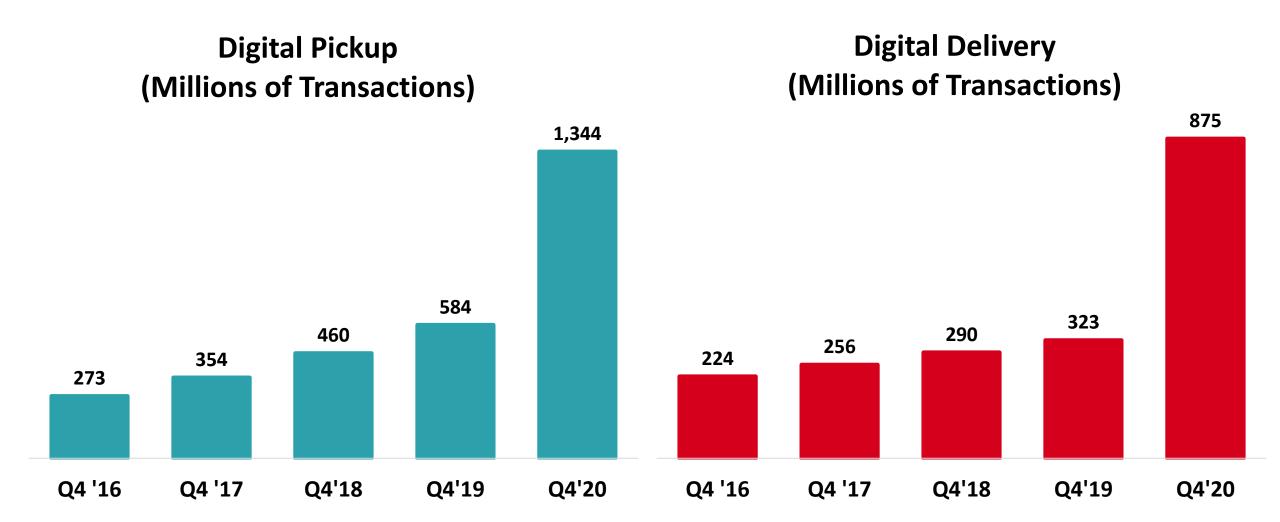
SHARE OF CPG E-COMMERCE DOLLAR SALES BY FULFILLMENT TYPE



Source: IRi eMI, Total Ecommerce, Latest Data Ending 11/29/2020

Note: Brick & Mortar is a physical stores' order platform (Walmart, Target, Kroger, Albertsons, etc); Delivery is a fulfillment service (Shipt, Instacart); Online only does not have a physical store (Amazon Fresh, Peapod)

Foodservice Digital Ordering

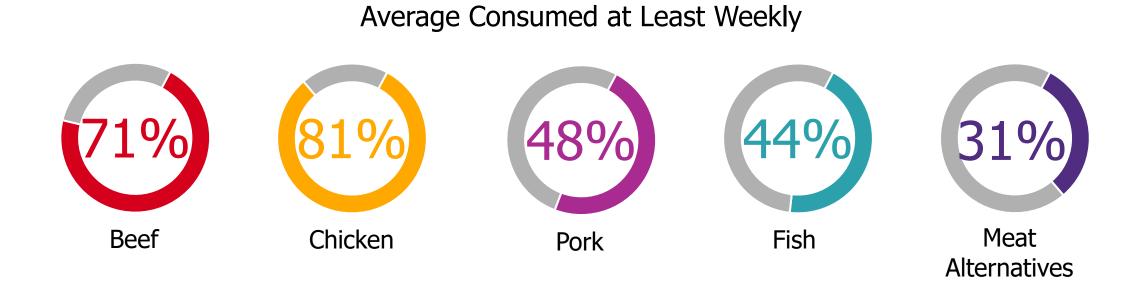


Source: The NPD Group / CREST[®] Performance Alerts.

Consumer Landscape

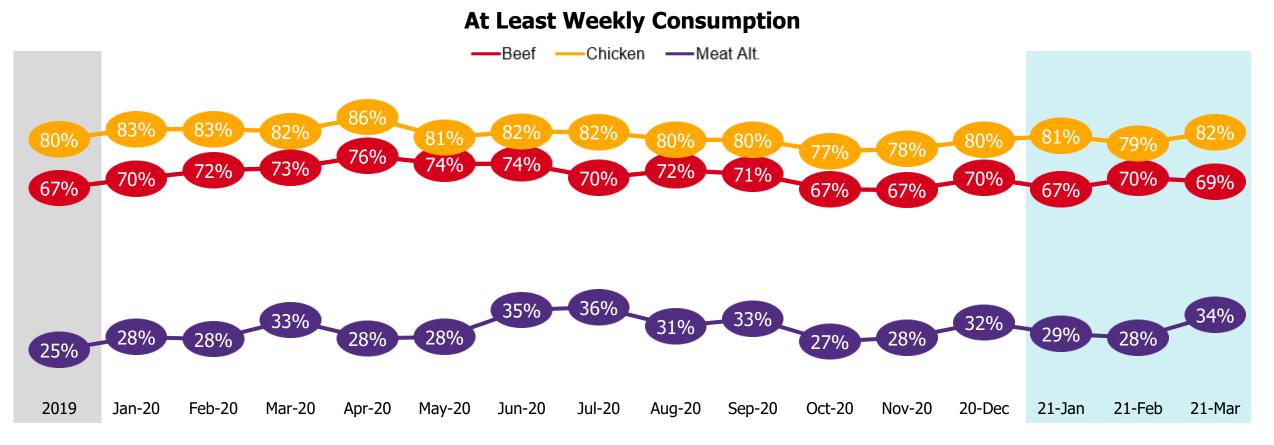
Average - At Least Weekly Consumption

Beef and chicken are consumed by most consumers on a weekly or more basis



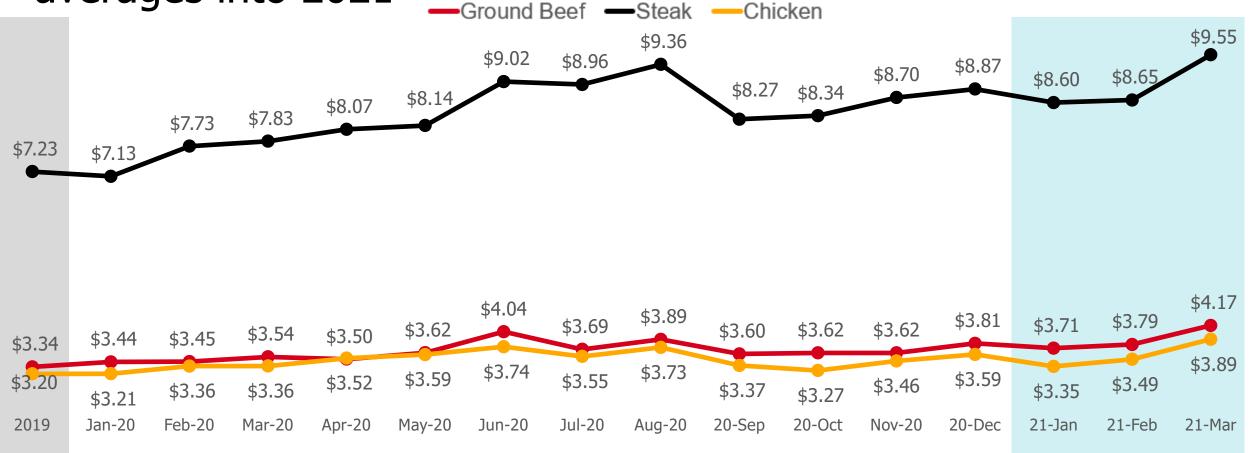
Trending Weekly Consumption

Weekly beef and chicken consumption has returned to levels similar to the 2019 average



Trending Willingness to Pay

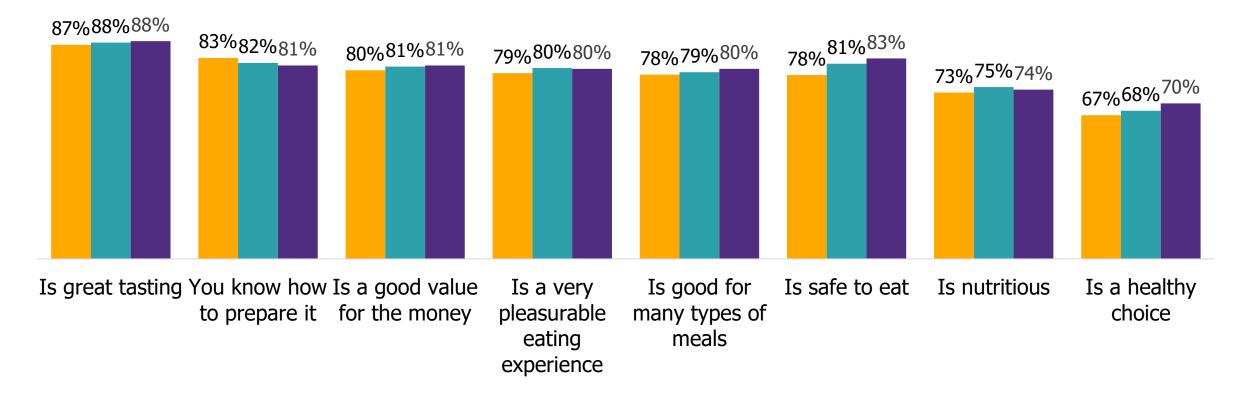
Willingness to pay for protein remains higher than 2019 averages into 2021



Protein Consideration

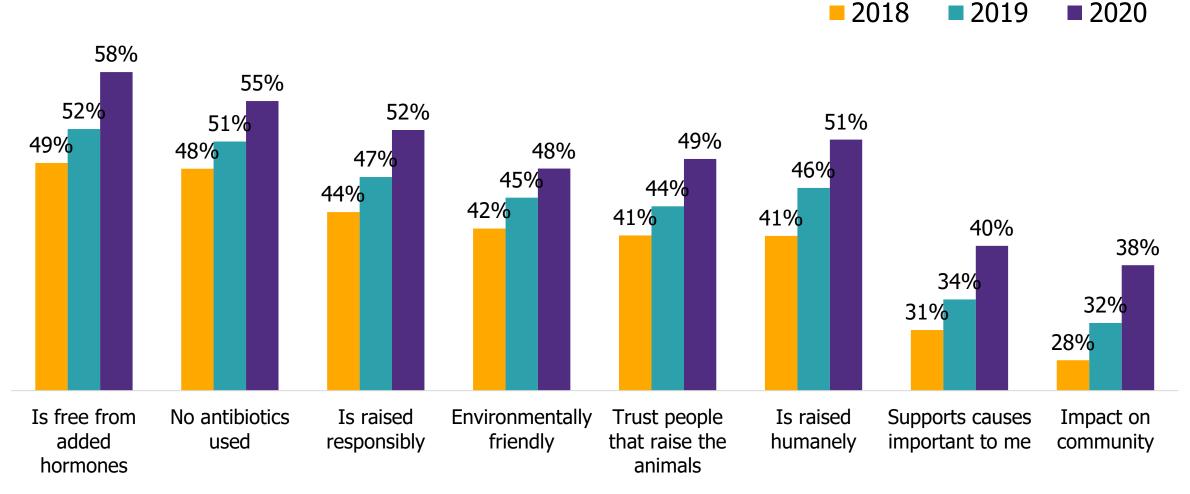
Protein consideration is driven most by taste, followed by things like safety, value, and the eating experience

2018 2019 2020



Consideration Yearly Comparison

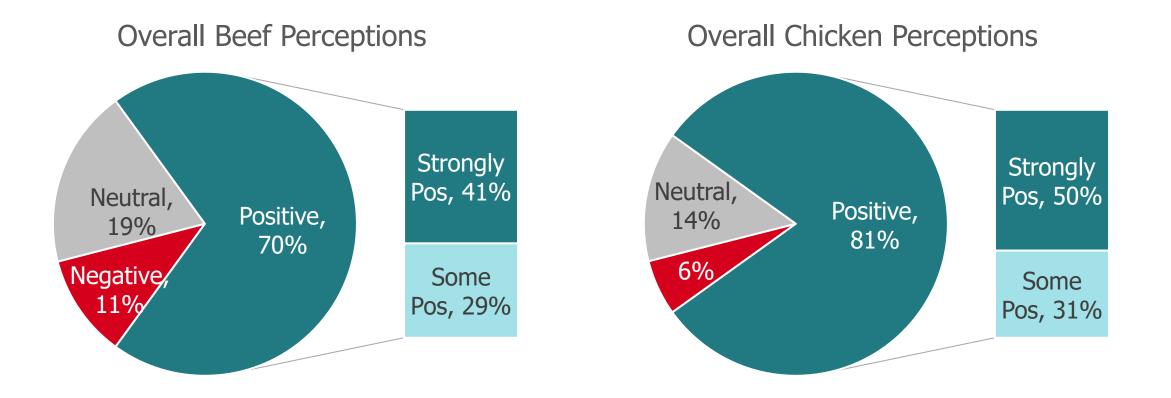
Across production related attributes, consumer consideration has increased from 2018 to 2019



Source: Consumer Beef Tracker Jun 2018 - Dec 2019

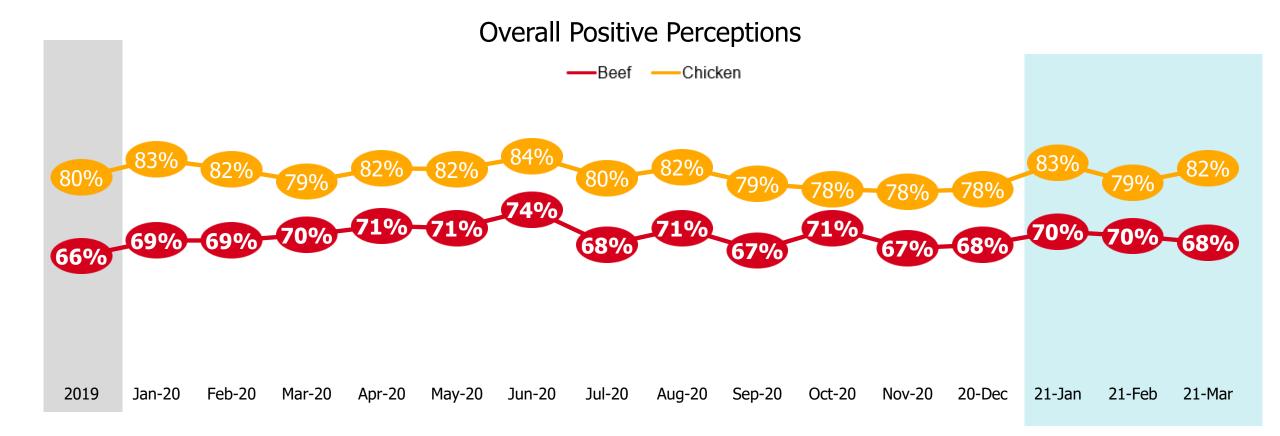
Overall Perceptions

Overall perceptions have changed little over time for beef and chicken, but beef still lags behind chicken



Trending Overall Perceptions

Perceptions continue to trend higher for beef into 2021



Future Consumption of Beef

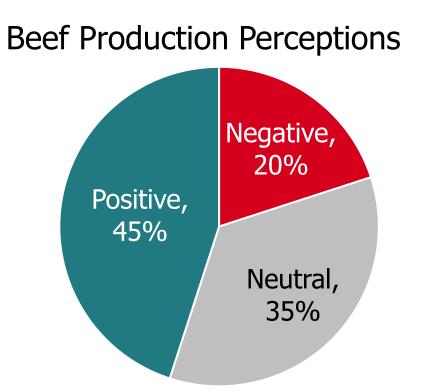


Consumers plan to eat more beef mostly due to its taste and a variety of reasons to eat less beef

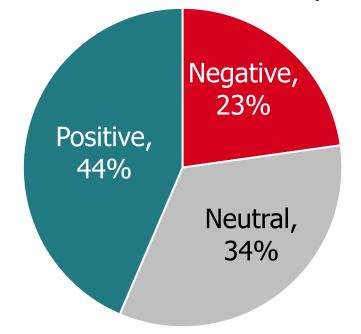


Production Perceptions

When it comes to production perceptions, beef outperforms chicken



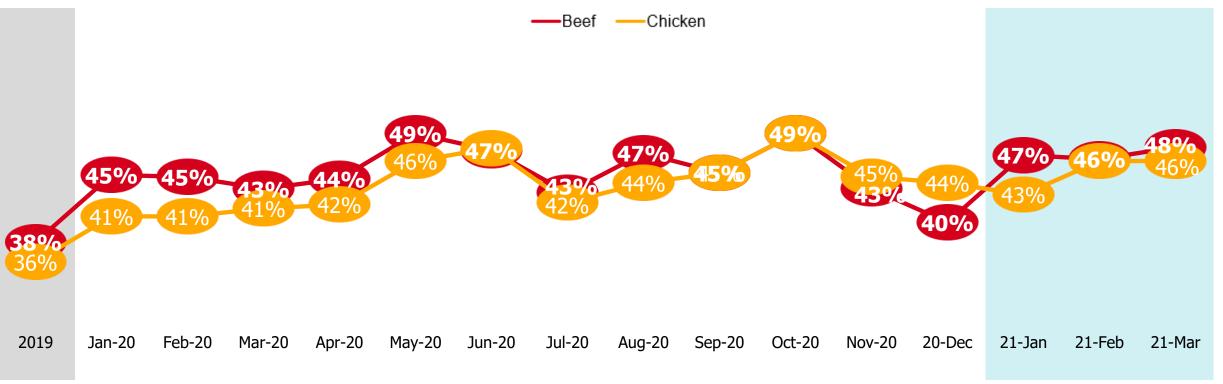
Chicken Production Perceptions



Trending Production Perceptions

Beef and chicken continue to compete closely on production perception, both improving significantly since 2019

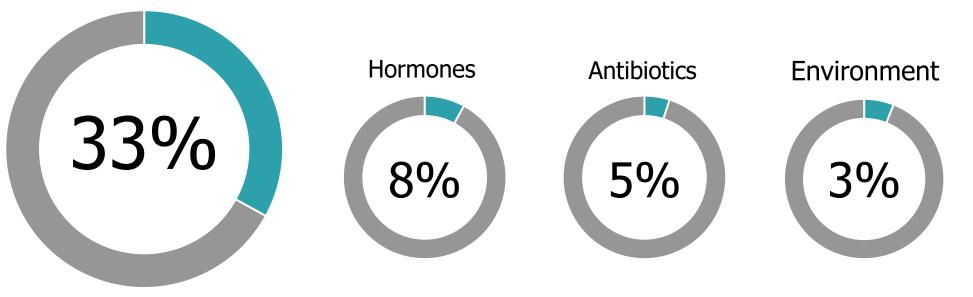
Positive Production Perceptions



Concerns with How Cattle are Raised

Of the **58%** who have a

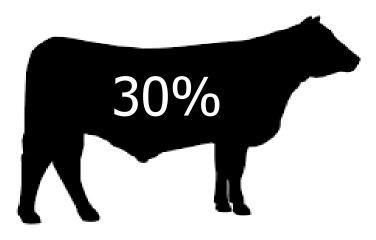
CONCERN...Animal Welfare



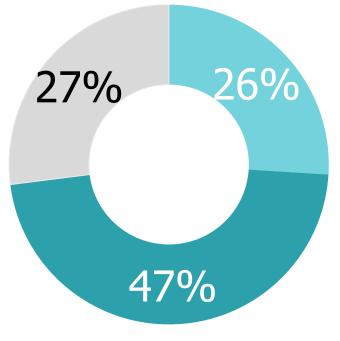
Consumer Knowledge

Consumers are unfamiliar with how cattle are raised, but consider this aspect when choosing a protein

Familiarity with How Cattle are Raised



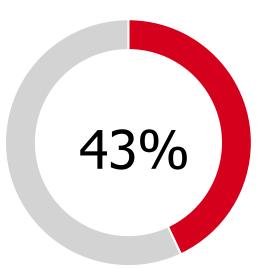
Consider How Food Was Raised/Grown



Low Knowledge Level

A portion of consumers believe cattle live in confinement all of their lives

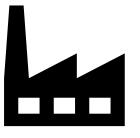
Confined Conditions





Issues For Consumers

General consensus is there are large scale farms/ranches that operate like "corporations" and then, there are small family farms



Focused on money

Large scale

Inhumane treatment, crowding, overuse of ABX

Current state of food production



Smaller, family-owned farms Higher quality, better conditions Dying breed Niche Markets

Source: 2018 Responsible Beef Exploration

Sustainability Focus Groups

HIGH SUSTAINABILITY KNOWLEDGE

Care a lot about topics related to sustainability.

Are very interested in topics related to food / animal proteins and sustainability. At least sometimes think about sustainability issues when preparing a meal at home.

Care about, research, and at least sometimes change behaviors because of sustainability topics.

MODERATE SUSTAINABILITY KNOWLEDGE

Care about topics related to sustainability.

Are at least somewhat interested in topics related to food / animal proteins and sustainability.

At least sometimes think about sustainability issues when preparing a meal at home.

Care about and sometimes research topics related to sustainability.

Although we recruited HIGH and MODERATE Sustainability Knowledge consumers, many were still challenged to talk about sustainability issues as they relate to the cattle industry.

KEY INSIGHTS + IMPLICATIONS

Today, top-of-mind sustainability topics are linked to more "popular" topics like recycling, pollution, and single-use plastics. Across segments, there is a focus on improvement and providing a better future for generations to come.

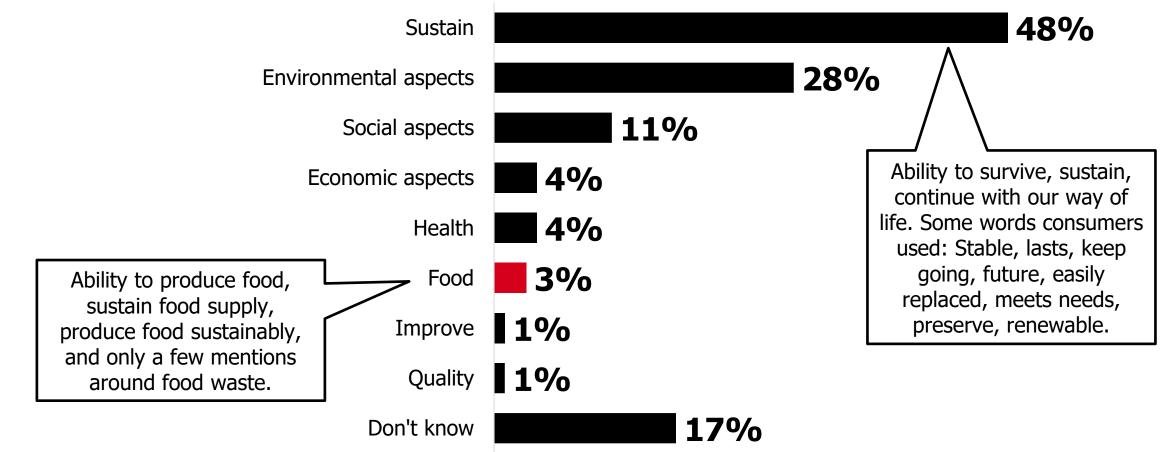
High Knowledge consumers are likely to be aware of a broader range of sustainability issues

Moderate Knowledge consumers have a more limited awareness of sustainability topics and are "trying their best" to make choices related to sustainability.



Defining Sustainability

When defining the term, most default to the nature of the word; However, many do define it based on the impact on the environment



Source: Sustainability Message Testing April 2021; To the best of your ability, without looking anything up, how would you define sustainability?

KEY INSIGHTS + IMPLICATIONS

Consumers have limited knowledge about sustainability and the beef category. Much of what they know is linked to documentaries, word of mouth or anecdotal information.

Key topics related to beef and sustainability include Animal treatment and general environment mentions. More aidedly emissions from cattle production, grass-fed vs. grain-fed and rising prices.

Most consumers are not actively thinking about sustainability issues at the shelf when purchasing beef.

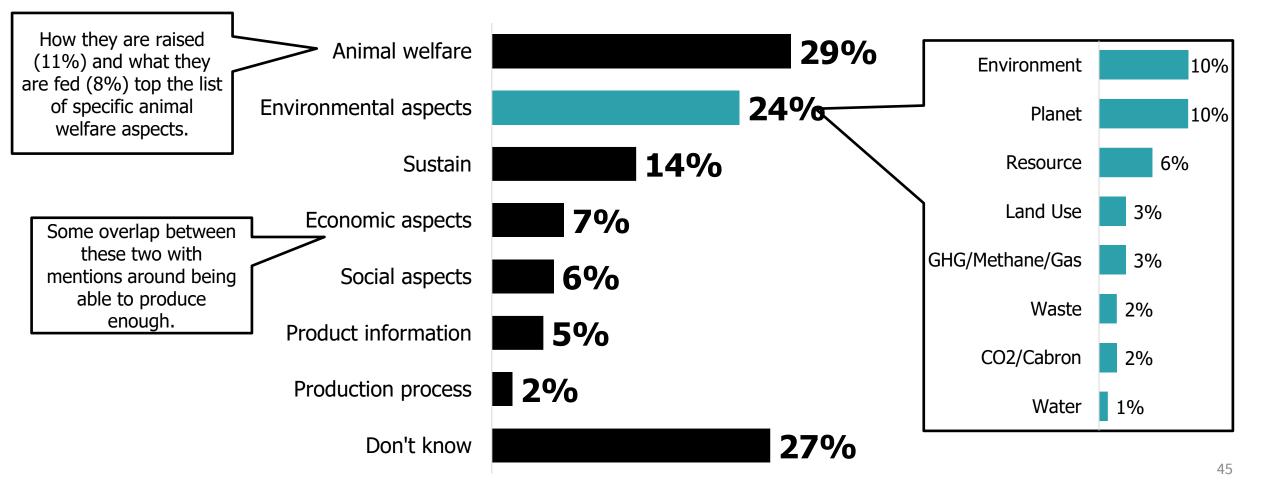


IMPLICATION: Different level of awareness regarding beef and sustainability will drive the need for varied levels of education.



Defining Sustainability for Raising Cattle

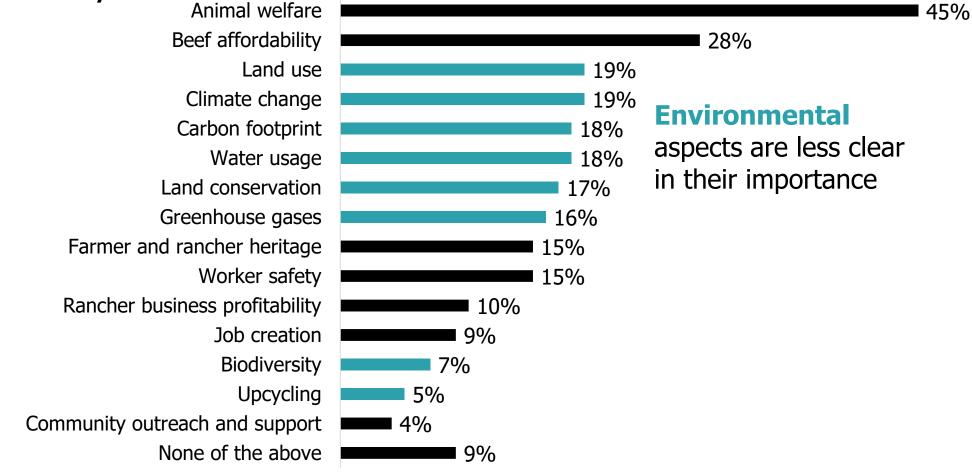
Animal welfare comes up unaidedly more often when talking about beef and sustainability; Environmental factors are still relevant as well



Source: Sustainability Consumer Perceptions, Dynata Insights Platforms, April 2021; How would you define sustainability when it comes to raising cattle or beef for food? Please be specific.

Beef & Sustainability Topics

Animal welfare is clearly most important to address when it comes to beef sustainability



Source: Sustainability Consumer Perceptions, Dynata Insights Platforms, April 2021; Out of the following topics, which are the most important to address when it comes to beef and sustainability? Please select up to 3.

KEY MESSAGE INSIGHTS + IMPLICATIONS

A messaging playbook for the beef industry as it relates to sustainability includes the following "must-dos:"

Speak in clear, concise and bold language.

Prioritize action over details and data.

Increase transparency.

Humanize the industry.

Include trusted third-party entities.

Award programs offers a clear example of how to talk about sustainability:

Video messages are powerful, easy to understand and offer some insight into a "real" farmer or rancher experience.

Despite positive visuals, consumers want to know more specifics about how sustainability is being achieved.

Push to make representative

Simplifying messages and visuals, along with using more "consumer-speak" vs. industry jargon will serve to increase message appeal:

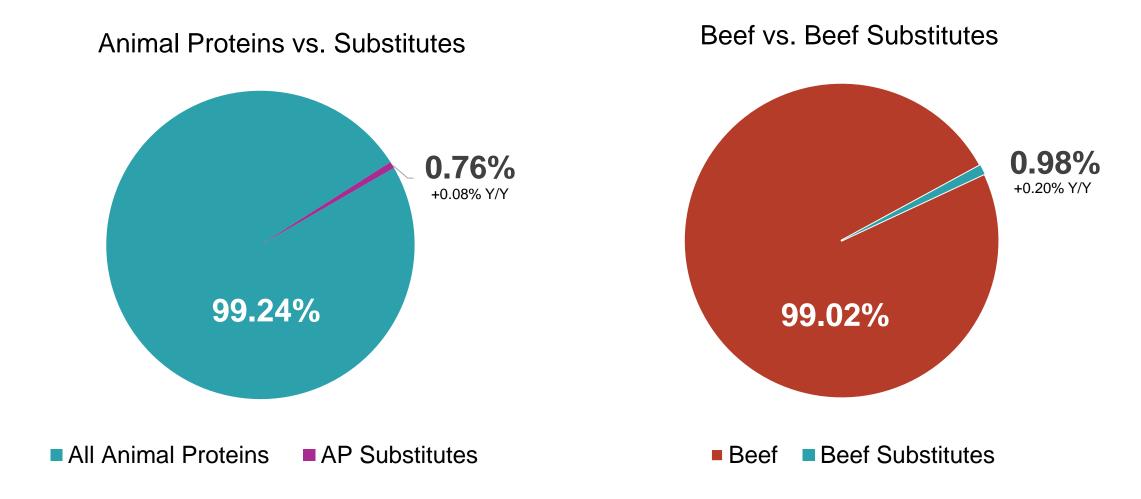
Across messaging concepts, consumers asked for clearer language and simpler visuals.

Transparent, easy-to-understand data points are more believable and engaging.

Meat Substitutes

Meat and Beef Substitutes Own Little Market Share

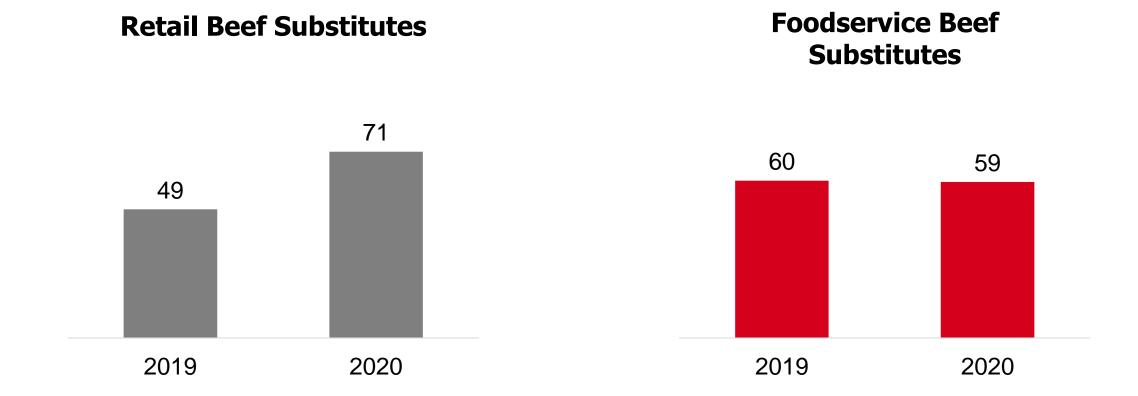
While protein substitutes continue to grow, the market share is small



Source: Retail - NielsenIQ, Answers on Demand, 2020 Meat Volume Sales Ending Dec; Foodservice; processed April 2021- NPD, Category Sizing, Total Volume at Operator Segment Beef Substitute Forms: Brisket, Chubs, Ground, Meatball, Meatloaf, Patties, and Steaks

Beef Sub Sales at Channels (Mln Lbs.)

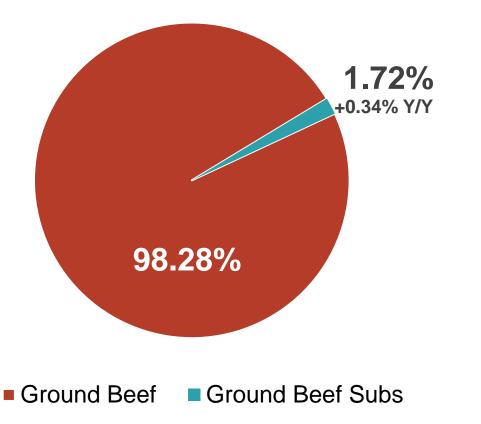
Substitutes replacing beef products followed the protein market with increased retail demand and reduced foodservice demand



Source: Retail - NielsenIQ, Answers on Demand, 2020 Meat Volume Sales Ending Dec, processed April 2021; Foodservice - NPD, Category Sizing Beef Substitute Forms: Brisket, Chubs, Ground, Meatball, Meatloaf, Patties, and Steaks

Ground Beef vs. Ground Meat Substitutes

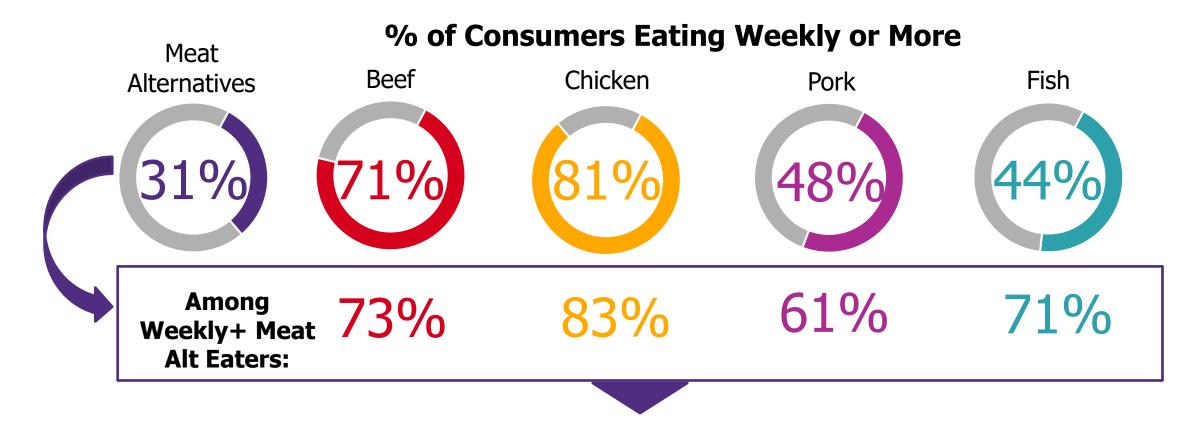
Ground beef substitutes are the most popular replacement, however they are still a small share of the ground protein market

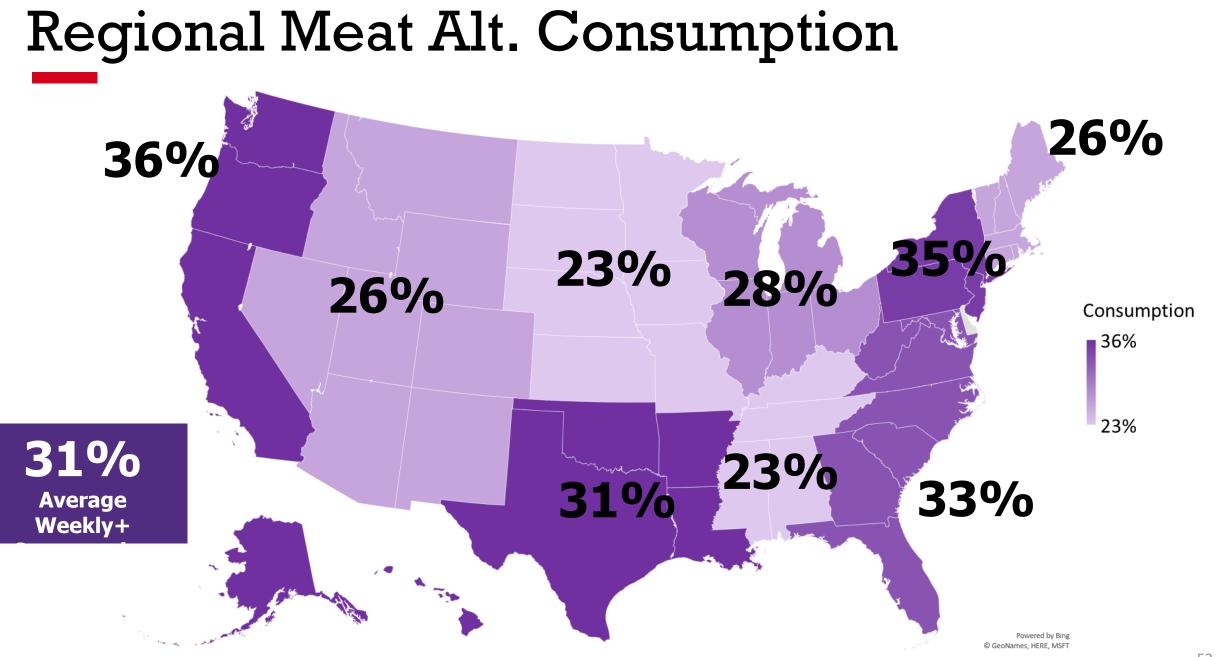


Source: Retail - NielsenIQ, Answers on Demand, 2020 Meat Volume Sales Ending Dec; Foodservice - NPD, Category Sizing Beef Substitute Forms: Chubs, Ground, Meatball, Meatloaf, Patties

Consumption of Protein

Frequent meat alternative consumers are eating a variety of other meat proteins including beef

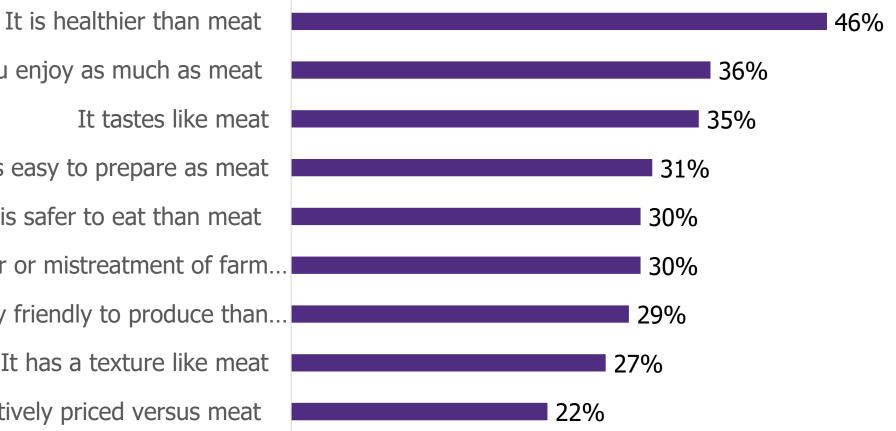




Pacific (WA, OR, CA, AK, HI) West South Central (TX, OK, AR, LA)New England (ME, NH, VT, MA, RI, CT) Mountain (MT, ID, WY, NV, UT, CO, AZ, NM) East South Central (KY, TN, MS, AL) Middle Atlantic (NY, NJ, PA) West North Central (ND, SD, NE, KS, MN, IA, MO) East North Central (WI, IL, MI, IN, OH) South Atlantic (FL, GA, SC, NC, VA, WV, DC, MD, DE) *Source: Consumer Beef Tracker Jan-Sep 2020 Data*

Reasons for Choosing Meat Substitutes

Based on those who have intentionally avoided eating meat, most are choosing meat substitutes because of their healthier perceptions



It has a taste/flavor you enjoy as much as meat

It tastes like meat

It is as easy to prepare as meat

It is safer to eat than meat

It reduces the slaughter or mistreatment of farm...

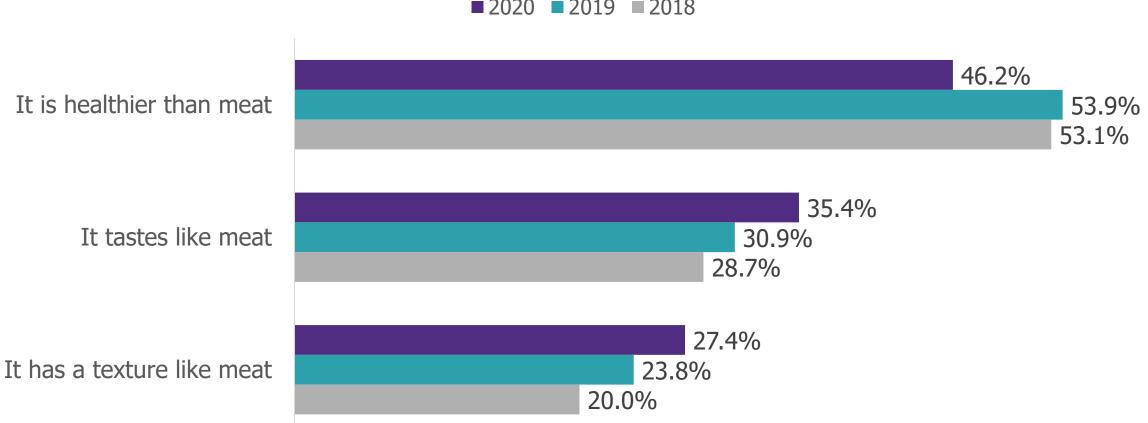
It is more environmentally friendly to produce than...

It has a texture like meat

It is competitively priced versus meat

Choosing Meat Substitutes – Trended

Health has declined as a top reason for choosing meat substitutes over in the past year, while reasons like taste and texture have increased



■ 2020 ■ 2019 ■ 2018

Action items delivered by Beef. It's What for Dinner and other programs, managed by NCBA, a contractor to the Beef Checkoff:

- NCBA will continue to complete first-of-its-kind exploratory e-commerce marketing campaigns in this rapidly changing environment.
- NCBA will continue to push out cooking information and recipe inspiration through digital, social media and traditional media platforms and leverage impactful, high-profile influencers or thought leaders.
- NCBA will continue to look for opportunities to remind consumers that beef should be the centerpiece of their dinner.
- Beef demand and perceptions have remained strong throughout 2020. With strong domestic consumer demand-building programs NCBA is focused on keeping this strong demand going.

State of the Consumer

• The handout can be found on beefresearch.org

> https://www.beefresearc h.org/resources/marketresearch-planning/whitepapers/state-of-theconsumer-fall-2020



THE CONSUMER LANDSCAP

We would be remiss if we did not start with the domestic emergence of COVID-19 and its impact on consumers during that time. As the units hit and class and states want into quarantine, a trainendous impact on job security was loted. According to the U.S. Bureau of Labor Statistics, the memployment rate in April hit nearly 15% and stayed above 10% for multiple months for the first time since 1982-1983. he good news on the labor front is that August was back in the sincle digits at about 87%; however, that is still nearly 5% higher than the 2019 average[®]. Not only were people getting Isid off and furioughed, but fear for those who had not yet. lost their job was high. In fact, through the month of May, over 50% of people were concerned about their job security⁶

But how concerned are consumers really about COVID-19? The simple answer is that most show some level. of concern. At the peak of the pandemic, 76% of consumers. expressed concern about COVID-19, and while we are seeing a downward trend since then, 65% of consumers still claim to be very concerned. The actual reasons for concern differ for many, such as fear of contracting the virus (23%), concern over the economy (70%), or the disruption to children's learning (55%)⁴. Regardless of the motive, the concern is still real and has caused a tremendous emotional toll on consumers. In fact, 30.9% of consumers reported debrevision or anxiety during the pandemic, which is up early 4-fold when compared to 2019. The most impacted around during this time frame, with numbers over 40%, were adults under 44 and Hispanics² with low-income consumers also trending higher

Another area of the according worth notice during the pandemic is the housing market. While the economy has een impacted negatively through job loss and tough times for small businesses, the housing market in many areas continues to grow. In fact, the National Association of Reaftors reported contracts signings were up nearly 9% in July and over 24% in August". Not only that, but enecdotally, suburban communities are seeing a surge. Some consumers are looking to expand the space they have as working from home becomes more of a reality *. This is prevalent with the 35% of millionnial consumer who express interest in moving out of cities to more suburban or even rural areas. The too reasons consumers mentioned doing this include COVID but more specifically, they are intrigued by the lower cost, safety, and larger indoor and outdoor spaces18. Time is the only indicator that can bell whether this is a temporary movement or permeant shift to suburbia, but at least temporarily

While there have bee economy may be on th that we are not out of the uncertainty, which is o particularly discretional spending less is the des

or concerns about the UNEMPOYMENT The pandemic led to a lines

0000 ------

MENTAL HEALT Depression and enxiety increase during the pa Mr.

3. Reporting Arisist REASONS FOR C



OUTLOOK FOR BEEF

confusion regarding food-or the world and life in general-is resulting in positive perceptions reaching 70% for the first probably not going to change any time in the near future. time. Furthermore, positive production perceptions regarding Given the lack of comfort and so many questions across the consumer population, it is hard to say when consumers will feel comfortable enough to get back to a sense of normalcy. from the pandemic, to the economy, from protests to the All that said, beef is in a good position and consumer perception on the beef industry has positively shifted. From January to September 2020 the percentage of consumers claiming to eat beef at least weekly has increased from 67% to 72% compared to 2019. In addition, the number of

What does all of this mean? The current environment and people with a positive perception of beef has increase how cattle are raised have increased 18% compared to 2019⁴. A lot of things are on consumers' minds right now. election, not to mention children going back to school. At least temporarily, it may just be that consumers do not have enough bandwidth to worry about some of the things they were previously worried about when it comes to food-like health or production-related issues with beef

KEY TAKE-AWAYS

- Online ordering for both groceries and meal ordering is likely here to stay. It is expected online ordering and delivery will grow and at a more rapid pace than originally projected due to COVID-19. Beef, It's What's For Dinner, managed by NCBA, a contractor to the Beef Checkoff, will continue to complete first-of-its-kind exploratory e-commerce marketing campaigns to help the supply chain accelerate the sales of fresh beef in this rapidly changing environment.
- Consumers are cooking more meals at home now than prior to COVID-19. This means they are searching for information to help them cook meals at home. Though expected to continue for the short term, a long-term shift is difficult to assess. Beef. It's What's For Dinner, man aged by NCBA, a contractor to the Beef Checkoff, will continue to utilize a variety of techniques by pushing out cooking information and recipe inspiration through digital, social media and traditional media platforms and leveraging impactful, high-profile influencers or thought leaders to teach consumers how to cook.
- Consumers are spending more time at home and online than prior to COVID-19. Along with that comes the rise of more TV and moving-streaming platforms and the decline of in-person movie theater watching experience, which could signal a long-term shift in consumers using more media "inside of the home" compared to "out-ofhome." Beef. It's What's For Dinner, managed by NCBA, a contractor to the Beef Checkoff, will continue to utilize a variety of marketion platforms to continuously reach the consumer through paid, earned and owned digital, social and traditional media platforms.

Currently, consumers are more focused on spending their money on essential needs, such as proceries, household supplies and personal care and cleaning products. This will likely adjust back at some point, it is just a matter of when. Beef, It's What's For Dinner, managed by NCBA, a contractor to the Beef Checkoff will continue to look for opportunities to remind consumers that beef is the classic comfort food that they want as the centerpiece of their dinner, especially as we move into the holiday season.

Positive consumer perceptions of beef and beef produc tion increased during the pandemic and will likely remain higher for the next several months. Consumers may return to expressing concerns about food production when focus evolves from current concerns. NCBA, a contractor to the Beef Checkoff, will continue programs that educate consumers about beef and beef production.

Beef demand has remained strong to-date. Consumers increased weekly beef eatings and were willing to pay more for the product. With strong domestic consumer demand-building programs Beef. It's What's For Dinner. and other demand building programs managed by NCBA. a contractor to the Beef Checkoff, is focused on keeping this strong demand going.



THANK YOU

Shawn Darcy sdarcy@beef.org Christie Van Egmond christie@calbeef.org

